

Indecon Review of County/City Development
Board Strategic Reviews and Proposals for
Strengthening and Developing the Boards

January 2008

FDB - 37th Meeting
21st May 2008

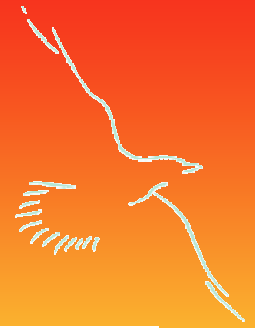
Terms of Reference and Focus of Study



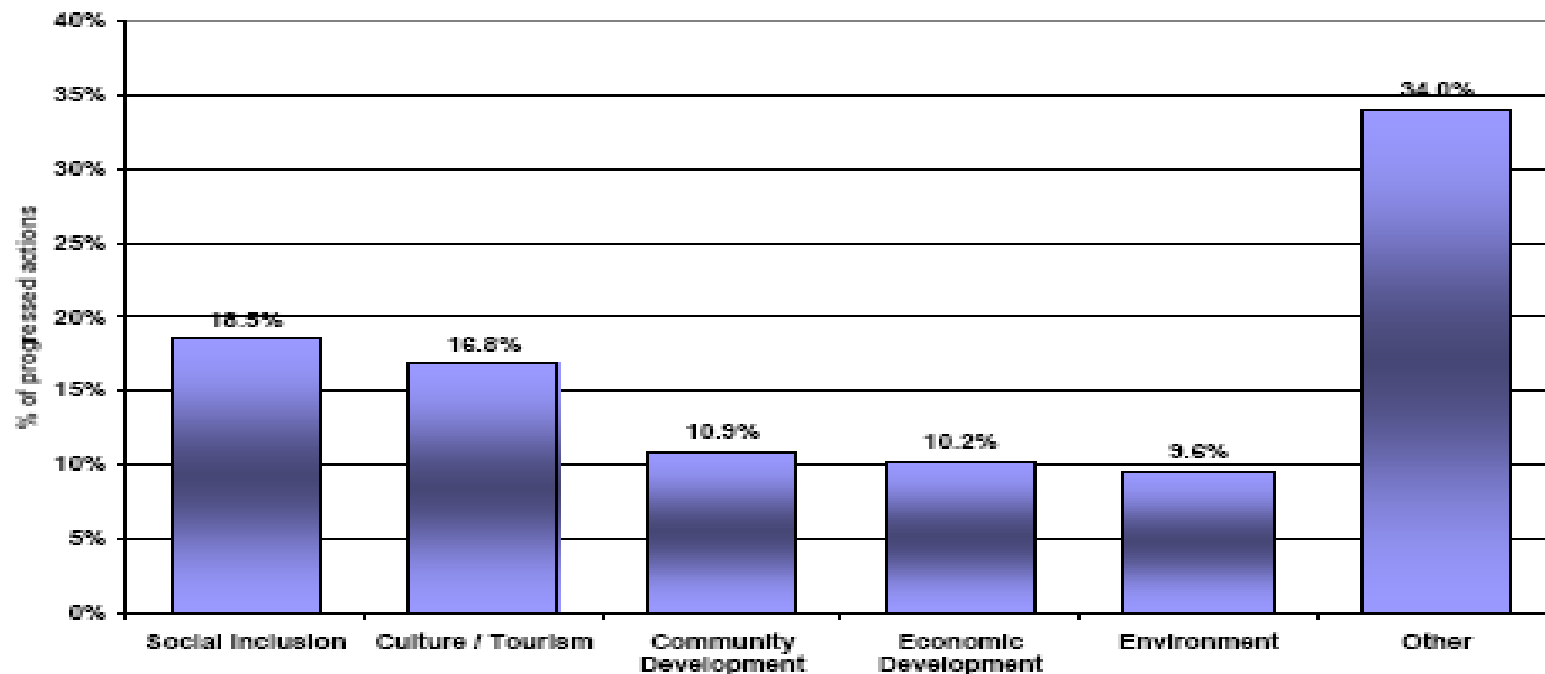
Overall Objective

- To assess how the CDB process is progressing in achieving its objectives, with particular reference to the integrated delivery of public services at local level.
- To carry out an objective synthesis of the CDBs' 34 individual reviews.
- Bring forward recommendations to develop and strengthen the CDBs in the context of the commitment in Towards 2016

Progress of Strategic Plans between 2002 and 2005

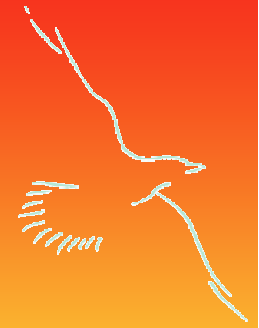


Actions Progressed by CDBs between 2002 and 2005

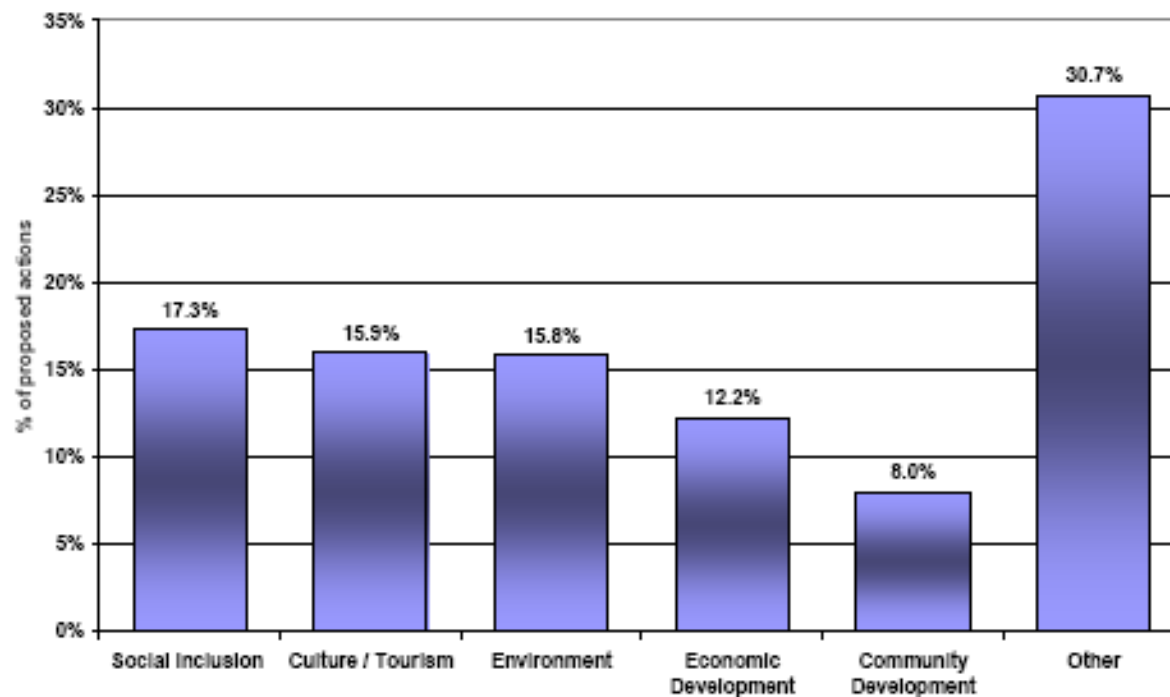


Source: Indecon analysis of CDB reports

Analysis of Implementation Plans 2006-2008

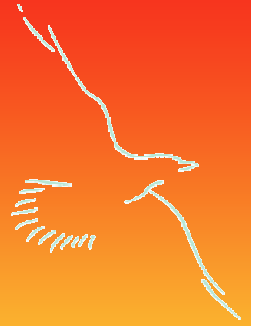


Sectoral Breakdown of Implementation Plans 2006 to 2008



Source: Indecon analysis of CDB reports

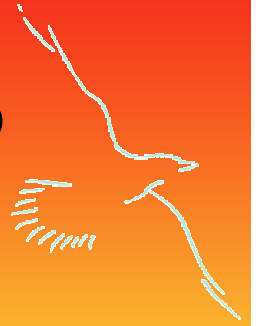
Survey of CDB Directors of Service/County Managers



Key themes emerged

- Perceptions of Greater Effectiveness of CDBs in Area of Social Inclusion;
- Focus to date on Exchange of Information with Differing Responses on other Levels of Engagement;
- Potential Role for Board Sub Committee.

Views of Practitioners in CDB Sector



Key views highlighted the role of CDBs in the following areas

- Bringing together of shareholders;
- Importance of developing frameworks;
- Value for providing Fora for communities;
- Opportunity for collaborative projects.

Levels of Engagement

- **Exchange of information – Extensive**
- **Altering activities – Some**
- **Sharing of resources – Limited**
- **Enhancing the capacity of agencies – Limited**

Recommendations

No.		Action	FDB
1	Highlight Government commitment to facilitating CDBs to achieve integrated local service delivery	Government	
2	Establishing of National CDB Co-ordinating Group	Government	
3	Reform of Board Structures of CDBs	FDB	Executive Committee and Invest Fingal
4	Ensure appropriate integration mechanism with new unified local Development Agencies	DCRGA	
5	Provide formalised mechanisms to ensure weighting is given to views of CDBs	Government	
6	Facilitate complementarity of Economic/Social/Cultural Development	FDB	Facilitated by other recommendations

Recommendations (Cont.)



No.		Action	FDB
7	Radically improve availability of County/City Data	FDB	Fingal Data Hub
8	Retain exceptional personnel as Directors of Service for Community and Enterprise	FDB	
9	Implement secondments between CDB Community and Enterprise Directorates and Central Government Departments, Statutory Agencies and Private, Community and Voluntary Sectors	DoEHLG	
10	Alter incentives by a range of measures, including an awards scheme for integrated service delivery	Government	
11	Increase information on best practice exchange between CDBs and between CDBs and Statutory Agencies	CDB Network/ DEHLG	

Recommendations (Cont.)



No.		Action	FDB
12	Invest in integrated Training	DEHLG	
13	Consolidate pro-active role by County/City Managers Association	DEHLG/CCMA	
14	Introduce arrangements to facilitate reporting of CDB issues within Local Authority	FDB/FCC	In place
15	Undertake a Review of the Composition and Role of SIM to enhance its effectiveness	DEHLG	

Recommendations (Cont.)

- **Approved by Government**
- **CDB National Co-ordinating Group**
 - Oversee implementation of recommendations
 - Identify cross-cutting initiatives by CDBs focused on outcomes for the individual
 - Promoting co-operation by CDBs on regional basis
 - Supporting CDB re. Children's Services Committees and Traveller Inter-agency Initiatives
- **Importance of active support of national agencies for their representatives on CDBs**
- **Special onus on Local Government to continue to support the work of CDBs.**